



Health and Wellbeing Board June 2018

Report from the Chair of Brent Children's Trust

Brent Children's Trust Update November 2017 - March 2018

Wards Affected:	All
Key or Non-Key Decision:	N/A
Open or Part/Fully Exempt: (If exempt, please highlight relevant paragraph of Part 1, Schedule 12A of 1972 Local Government Act)	Open
No. of Appendices:	One: • Updated Governance Structure of the BCT, JCG and five Transformation Groups
Background Papers:	N/A
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1.0 Purpose of the Report

- 1.1. The Brent Children's Trust (BCT) is a strategic partnership body made up of commissioners and key partners. The primary functions of the BCT include commissioning, joint planning and collaborative working to ensure that resources are allocated and utilised to deliver maximum benefits for children and young people.
- 1.2. The BCT reports to the Brent Health and Wellbeing Board (HWB) and has a strong relationship with Brent Local Safeguarding Children Board (LSCB). Through its Joint Commissioning Group (JCG), the BCT oversees five groups tasked with implementing specific priorities operationally across the partnership.
- 1.3. The BCT provides the Brent Health and Wellbeing Board with an update paper every six months, with the previous report having been presented at the October 2017 meeting. This paper provides a broad summary of the BCT work programme and actions of the JCG from November 2017 to March 2018.

2.0 Recommendations

- 2.1. The Health and Wellbeing Board is asked to:
 - note the work of the Brent Children's Trust for the period November 2017 to March 2018
 - champion the protection of CAMHS service funding from 2019/2020

3.0 Detail

- 2.2. The BCT meets six times a year to review progress of its work programme and address emerging issues locally and nationally. Between November 2017 and March 2018 the BCT met three times on 14 November 2017, 23 January 2018 and 13 March 2018.
- 2.3. The BCT, JCG and transformation groups have consistent attendance with representation from Brent Council and Brent CCG.
- 2.4. The JCG also meets every two months to progress the Joint Commissioning Framework and consists of the Chairs of the five Transformation Groups, Brent CCG Children's Commissioner, Brent Council Children's Commissioner, and other key stakeholders. Three school head teachers have also been active standing members of the JCG since September 2017.
- 2.5. In November 2017 the BCT agreed a proposal to replace the Maternity and Children Under Five Transformation Group with the Working with Families Strategic Board in order to strengthen the focus on early help.
- 2.6. The diagram in Appendix A provides an overview of the updated governance structure of the BCT, JCG and five Transformation Groups.
- 2.7. Between October 2017 and March 2018 the BCT examined three main strategic themes:

2.7.1. Special Educational Needs and Disabilities SEND Inspection follow up

- Following the joint Ofsted and CQC SEND Inspection carried out in Brent in May 2017, a Written Statement of Action (WSoA) was produced and approved by Ofsted in November 2017.
- The BCT continues to have oversight of the implementation of the WSoA monitoring programme.
- The BCT recognises that progress has been made with several achievements to date including:
 - the establishment of a joint commissioning work stream to develop joint specifications for paediatric therapy services
 - the appointment of an interim joint CCG and Local Authority post Joint Children's Commissioner
 - the development of a draft agreement to formalise the occupational therapy arrangements between the CCG and Local Authority
- The BCT provided direction and support to the development of a draft SEND strategy which also included engagement from the Inclusion Strategic Board and Brent Parent/Carer Forum.
- The BCT agreed the focus of the monitoring programme would be on evidencing impact.

2.7.2. The Inspection of Local Authority Children's Services (ILACS)

- The BCT reviewed the new Ofsted framework for the Inspection of Local Authority Children's Services (ILACS), Brent's progress since the previous inspection in 2015 and preparation for an inspection in 2018 under the new arrangements.
- It is likely that Brent Council will be inspected during 2018 as inspections are to be carried out within six months of the three-year anniversary of the previous inspection (Brent's previous Ofsted inspection took place in September 2015).

2.7.3. Childhood Obesity

- The BCT acknowledge childhood obesity is an issue in Brent and support the activity being undertaken to address this through the joint partnership work of the STP Prevention DA1 Board.
- The BCT recognises that the levels of childhood obesity in Brent exceed those of similar boroughs and the challenges with what is considered normal with regard to weight, balanced diets and exercising habits in Brent.
- The BCT contributed to the development of the briefing paper on Childhood Obesity submitted to the Community and Wellbeing Scrutiny Committee in February 2018. It noted that parents, schools and education settings and young people (e.g. Brent Youth Parliament) should be consulted and involved in work undertaken to address this.
- The BCT supports the range of measures being undertaken including:
 - the council and partners signing up to the Declaration on Sugar Reduction and Healthier Food commitment
 - o the inclusion of the healthy high streets approach in Brent's Local Plan
 - encouraging schools to implement the 'Daily Mile/Marathon Kids' for their pupils
 - o further development of the under-fives activities offer

2.8. The BCT's work programme also covered the following areas:

2.8.1. Brent LSCB's 2016/17 Annual Report

- The BCT continues to work collaboratively with the Brent LSCB. The LSCB Chair is a standing member of the Children's Trust and shares the LSCB annual report with the BCT.
- The Brent LSCB 2016/17 Annual Report was presented to Brent Children's Trust in November 2017.
- The LSCB Chair highlighted the significant legislative changes introduced through the Children and Social Work Act 2017 to replace Local Safeguarding Children Boards (LSCBs) with locally determined safeguarding arrangements to be developed, agreed and delivered by three statutory safeguarding partners, local authorities, CCGs and police.
- Until the three Brent Safeguarding Partners have agreed the new safeguarding oversight arrangements and have set out a timetable for transition, the LSCB continues to be the strategic safeguarding oversight board for Brent.

2.8.2. Signs of Safety England Innovation Project 2 (EIP 2)

- Following Brent's successful engagement in the first Signs of Safety England Innovation Project (EIP 1) which ended in 2016, Brent was successful in securing funding through phase two of Signs of Safety England Innovations project (SoS EIP 2). This phase is a two year project that will run through to September 2019.
- The BCT contributed to the development of the Brent Council Signs of Safety Implementation plan and supports the actions set out in the plan to develop partnership engagement in the implementation of Signs of Safety across Brent.

2.8.3. Children and Young People's Mental Health and Wellbeing Local Transformation Plan

- The BCT continues to be a key forum to share, discuss and inform the development of the shared vision to reshape services supporting children and young people's mental health and emotional wellbeing in Brent.
- As a result of the recognition that insufficient progress had been made in delivering the local transformation plan, an accelerated pace of work was instigated in January 2018 supported by the new Joint Children's Commissioning Manager who developed an updated implementation plan.
- While the BCT recognised that access to specialist CAMHS services has significantly improved and appointment targets are being met, some consideration should be given to evidencing the positive impact this work has had on children and young people in Brent.
- The Local Authority is working with the CCG to explore how the Whole Systems Integrated Care Dashboard can be utilised in order to provide better communication and sharing of relevant information across the health and social care system.
- It is anticipated that funding from NHSE for CAMHS transformation will cease in 2019/2020. While some of the redeveloped services are no longer reliant on transformation funding there is concern that other services would be vulnerable to the reduction of funding.

2.8.4. Looked After Children (LAC) and Care Leavers

- Focused work has been undertaken to improve LAC health outcomes and the strong partnership monitoring between the Local Authority, CCG and other health providers has improved the quality of LAC health assessments.
- The BCT contributed to the development of the Brent Care Leavers Charter which was approved by the Corporate Parenting Committee in February 2018.
- The BCT welcomed the results of the Bright Spots 2017 survey which found that LAC and care leavers were broadly happy with foster carers, teachers and social workers, however, they wanted more contact with their family and siblings.
- The BCT supports the identified action for the Local Authority to review all LAC family contact arrangements in response to the survey results.

2.8.5. Working with Families (Troubled Families)

 The Working with Families (WwF) Strategic Board now directly reports to the BCT following agreement in November 2017 for it to be a formal transformation group.

- This update to the governance structure will strengthen the BCT's oversight of the five year 'expanded' Troubled Families Programme which aims to ensure alignment of the whole family approach to working with families in Brent across partners.
- In addition to the work with families, the other purpose of the programme is
 to transform the way that public services work with families with multiple
 problems to take an integrated whole family approach and to help reduce
 demand for reactive services. As part of the service transformation all
 agencies are required to work in this way.
- The Troubled Families Programme aims to transform the lives of an additional 400,000 families across England, of which Brent has a target of 3210 families by 2020. The programme continues to be funded through a payment by results method of rewarding outcomes.

2.8.6. Early Help Framework

- The Early Help Framework was refreshed and ratified by the BCT in November 2017.
- The main objective of the Framework is to mainstream the Troubled Families approach and achieve service transformation by creating a sustainable model of early help interventions.
- The BCT has oversight of the delivery plan to implement the framework across the Children's Trust partnership through the Working with Families Strategic Board.
- The BCT support the action to link the framework implementation work with the latest phase of Brent Council's Outcome Based Reviews (Edge of Care, Domestic Abuse and Gangs) to create joined up services that result in a better experience and outcomes for the community, children, young people and families.

2.8.7. Young Carers

- Young Carers remain a priority area for the BCT and it continues to be sighted on the work led by the Brent Early Help service to raise awareness of Young Carers across Brent.
- The BCT maintains oversight of the ongoing awareness raising programme of Young Carers across the partnership which includes:
 - attending partner team meetings
 - o promoting the identification of Young Carers champions within schools
 - the promotion of Young Carers Awareness Day (25 January)
 - the promotion of the Young Carers in Schools Award
- The BCT advocates the inclusion of young carers within the refreshed Brent Carers Strategy to ensure that there is a coherent approach to supporting Young Carers and their families.
- The BCT continues to support the links made with the LSCB to ensure that Young Carers' training is built into the multi-agency training offer.
- The BCT recognises the need to recommission the Young Carers service and supports the development of joint commissioning arrangements with Adult Social Care to align commissioning arrangements for carers' support services.

4.0 Financial Implications

4.1 There are no financial implications as a result of this report.

5.0 Legal Implications

5.1 There are no legal implications as a result of this report.

6.0 Equality Implications

6.1 There are no equality implications as a result of this report.

7.0 Consultation with Ward Members and Stakeholders

7.1 Brent Council and Brent CCG are members of the BCT and the transformation groups. All members have all contributed to this report.

Report sign off:

Gail Tolley

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